



TOWN OF COATS

Proposed Budget
Fiscal Year
2026-2027

GOVERNING BOARD

Mayor Chris Coats
Mayor Pro Tem Kelvin Gilbert
Commissioner Shirley Allen
Commissioner Todd Pope
Commissioner Marc Powell
Commissioner Monique Warren-Clegg

ADMINISTRATION

Barbara Hollerand, Town Manager

Budget Message

Fiscal Year 2026-2027

July 7, 2026

Town of Coats Board of Commissioners:

The annual budget is the most important document the Board adopts each year. Our challenges are to understand the priorities of our residents, define acceptable levels of service, and establish and apply funding sources appropriately. The FY2026-2027 budget represents the Town's financial plan to meet those challenges.

The overall FY2026-2027 budget totals **\$3,152,971**, which is \$659,082 (26.43%) more than the FY2025-2026 adopted budget. The budget reflects priority positions and pay adjustments that were planned in conjunction with the 2026 property tax reappraisal that increased Coats's tax revenue by approximately \$300,000. On July 7, 2026, the governor signed Senate Bill 474, lifting a moratorium on property tax increases for Harnett County that had taken effect with the passage of Senate Bill 889 on June 19, 2026. Based on the uncertainty at the time, the Town Board adopted an interim two-month budget for July and August 2026 to allow time for determining whether Senate Bill 474 would pass. With Senate Bill 474 now law, the Town Board has made a policy decision to hold property taxes at \$0.49 and to use fund balance to offset the shortfall.

The budget is balanced as required by the North Carolina Local Government Budget and Fiscal Control Act.

Highlights include:

Revenues

- No change to the ad valorem tax rate, set at \$0.49/\$100 valuation
- Water rates, previously adjusted in May 2026 based on recommendations from the North Carolina Rural Water Association, have been revised to reflect a rate structure compatible with Harnett Regional Water's billing software
- New fees for services have been added to recover costs and to plan for new infrastructure to support growth
- Solid waste fees were adjusted in May 2026 to include yard and bulk pickup services by Carolina Trash & Septic
- \$170,686 unappropriated fund balance (General Fund) and \$165,000 unappropriated fund balance (Water Fund) used to balance the budget

Expenditures

- Four new full-time positions (Town Clerk, Town Planner, Assistant Public Works Director, Police Officer) and four part-time positions (Customer Service Representatives (2) and Facilities and Grounds Maintenance Specialists (2))
- Allocation for Downtown projects including building assessments and environmental studies

- Contingency allocations in Planning & Zoning (\$17,250), SRO (\$26,220), Parks & Recreation (\$10,000) and Water Fund (\$10,000)
- Reallocation of a portion of staff compensation from General Fund to Water Fund

General Fund

The General Fund budget totals \$2,286,831, which is \$382,342 (20.08%) more than the FY2025-2026 adopted budget. The increase in the General Fund is primarily due to adding new positions and making pay adjustments for existing staff to remain competitive as the Town provides services to a growing population. The dual Finance Director/Town Clerk position has been split into two positions in FY2025-2026, and a Town Planner position has been created in the new budget. The Parks & Recreation Department is adding two part-time Facilities and Ground Maintenance Specialist positions and eliminating a seasonal position. A full-time Customer Service Representative position has been reclassified as a Community Outreach Coordinator that will split time between Parks & Recreation and downtown economic development. Two additional part-time Customer Service Representatives are included to equal one full-time equivalent for that role. A sixth Police Officer position is funded in the fourth quarter.

There is an increase in ad valorem tax revenue (\$295,959) as well as a reduction in interest revenue as funds held in investment accounts are drawn down with the completion of capital projects. Due to fluctuations in the economy, conservative sales tax projections are being used. A reduction in sales tax revenue (10.07%) reflects recent slowdowns. DMV taxes have been raised from \$5 to \$10 and fees have been adjusted based on anticipated collections. Pay adjustments in lieu of COLA or merit increases are budgeted for all supervisory and line staff including Police Department employees.

Increases for Town Board and Planning Board members are included. Contributions for employee 401(k) plans are included at \$2,000 per full-time position. The renewal for employee group health benefits was 16% for medical and 4.7% for dental. Group life, short-term disability, long-term disability and supplemental life are in the middle of a two-year rate and will not see increases. Property and liability insurance rates are expected to increase about 6%.

Powell Bill Fund

The Town plans to continue its program of street maintenance including resurfacing, minor sidewalk repairs and ADA upgrades. A pavement conditions survey not undertaken in FY2025-2026 is under consideration again for FY2026-2027.

Powell Bill Fund revenues and expenditures are balanced at \$86,420.

Water Fund

No capital improvements projects are programmed in the new budget as the focus shifts this year to better alignment of staffing with services.

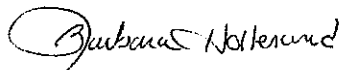
The North Carolina Rural Water Association worked with the Town in the past year to evaluate the current rates and recommend changes. A new position, Assistant Public Works Director, is fully funded from the Water Fund and provides additional capabilities and redundancy to critical Town operations.

A fund balance appropriation of \$165,000 is recommended to support the Town's transition to higher staffing levels that will be supported in the future by fee revenue from new construction.

Water Fund revenues and expenditures are balanced at \$779,720.

The Town is committed to improve the quality of life for Coats residents through sound stewardship of its funds. This annual operating budget for FY2026-2027 positions the Town for additional growth while continuing to prioritize competitive pay for attracting and retaining employees. Next-step projects for downtown redevelopment and economic development are planned priorities for FY2026-2027 as is increased citizen communication and community engagement opportunities. Working together, the Town of Coats is positioned to support growth in the local economy and diversify the tax base.

Respectfully submitted,

A handwritten signature in cursive script, appearing to read "Barbara Hollerand".

Barbara Hollerand
Town Manager

BUDGET ORDINANCE FOR THE TOWN OF COATS, NORTH CAROLINA FISCAL YEAR 2026-2027

BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE TOWN OF COATS, NORTH CAROLINA, that the following ordinance establishing revenues, setting expense appropriations and Project Funds is hereby adopted and effective for the fiscal year July 1, 2026 through June 30, 2027.

SECTION I. (10) GENERAL FUND

The following General Fund revenues totaling **\$2,286,831** are hereby raised through fees, charges, and other means and are hereby approved from the following sources:

Ad Valorem Taxes (Current and Prior)	\$1,113,248
NC Article 39, 40, 42, 44	\$438,807
Other State Shared Revenues	\$46,100
Miscellaneous Revenues	\$517,990
Unappropriated Fund Balance	\$170,686

Total General Fund Revenue: \$2,286,831

A total of **\$2,286,831** is hereby authorized to be expended from departmental accounts of the General Fund as follows:

Governing Board	\$87,200
General Management	\$381,320
Police/Public Safety	\$740,905
School Resource Officer	\$76,220
Streets	\$176,450
Appearance/General	\$8,950
Solid Waste	\$395,000
Planning/Zoning	\$152,900
Parks and Recreation	\$267,886

Total General Fund Expenses: **\$2,286,831**

SECTION II. (20) POWELL BILL FUND

The following Powell Bill revenues totaling **\$86,420** are hereby raised through fees, charges, and other means and are hereby approved from the following sources:

State Street Aid	\$86,420
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Total Powell Bill Fund Revenues: \$86,420

A total of **\$86,420** is hereby authorized to be expended from account of the Powell Bill Fund as follows:

Contracted Services	\$86,420
Total Powell Bill Fund Expenses:	\$86,420

SECTION III. (60) WATER FUND

The following Water Fund revenues totaling **\$779,720** are hereby raised through fees, charges, and other means and are hereby approved from the following sources:

Basic Service Charges	\$501,833
Interest Earned	\$15,000
Tap Fees	\$15,000
Late & Reconnect Fees	\$59,262
Miscellaneous Revenues	\$23,625
Unappropriated Fund Balance	\$165,000
Total Water Fund Revenue:	\$779,720

A total of **\$779,720** is hereby authorized to be expended from account of the Water Fund as follows:

Salaries/Benefits/FICA	\$378,170
Operation & Maintenance	\$401,550
Total Water Fund Expenses:	\$779,720

SECTION IV. SPECIAL AUTHORIZATIONS

The Town Manager, as Budget Officer, under the North Carolina Budget and Fiscal Control Act, is authorized to:

- A. The Budget Officer shall be authorized to reallocate appropriations within departments and among various line accounts, as deemed necessary.
- B. The Budget Officer shall be authorized to execute interdepartmental transfers, within the same fund, not to exceed thirty percent (30%) of the appropriated moneys for the department whose allocation is reduced. Notification of all such transfers shall be made to the Town Board of Commissioners at its next meeting following the date of transfer.
- C. The Budget Officer shall be authorized to make interfund loans for a period of not more than ninety (90) days; notification of such loan shall be given to the Town Board of Commissioners at its next meeting following the date of the loan.

SECTION V. SPECIAL RESTRICTIONS

Interfund and interdepartmental transfers of money except noted in paragraphs A, B and C above shall be authorized by the Town Board of Commissioners only.

SECTION VI. POSITION CLASSIFICATION PLAN

The Authorized Employee Position list, as amended, is hereby adopted by the Board and becomes effective July 1, 2026 until rescinded or modified (see Appendix A).

SECTION VII. RATE AND FEE SCHEDULE

The Town of Coats Rate and Fee Schedule, as amended, is hereby adopted by the Board and becomes effective July 1, 2026 until rescinded or modified (see Appendix B).

SECTION VIII. AD VALOREM TAXES

An Ad Valorem tax rate for the Town of Coats is hereby set at \$0.49 per \$100 valuation of taxable property, as listed for taxes as of July 1, 2026 is hereby levied and established as the official tax rate for the Town of Coats for the Fiscal Year 2026-2027. The rate is based on a total projected valuation of \$251,190,026 and an estimated collection rate of 99%. The purpose of the Ad Valorem tax levy is to raise sufficient revenue to finance the necessary municipal government operations in the Town of Coats.

SECTION IX. DISBURSEMENT OF FUNDS

Copies of this Budget Ordinance shall be furnished to the Clerk to the Governing Board and to the Budget Officer and Finance Officer to be kept on file by them for their direction in the disbursement of funds.

Adopted by the Coats Board of Commissioners this 21st day of July, 2026.

TOWN OF COATS

Chris Coats
Mayor

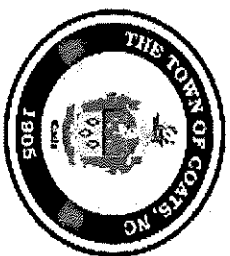
ATTEST:

Jade Stone
Town Clerk



2026-2027 BUDGET SUMMARY

FUND	ACCOUNT NAME	PROPOSED REVENUE	PROPOSED EXPENDITURE
4110	GOVERNING BOARD		\$87,200
4120	GENERAL MANAGEMENT		\$381,320
4310	POLICE/PUBLIC SAFETY		\$740,905
4312	SRO		\$76,220
4510	STREETS		\$176,450
4700	APPEARANCE/GENERAL		\$8,950
4710	SOLID WASTE		\$395,000
4910	PLANNING & ZONING		\$152,900
6120	PARKS & RECREATION		\$267,886
10	TOTAL GENERAL FUND	\$2,286,831	\$2,286,831
20	POWELL BILL FUND	\$86,420	\$86,420
60	WATER FUND	\$779,720	\$779,720
	TOTAL	\$3,152,971	\$3,152,971

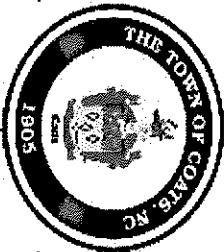


2026-2027 BUDGET GENERAL FUND REVENUES

ACCOUNT #	ACCOUNT DESCRIPTION	FY 23-24 Actual	FY 24-25 BUDGET	FY 25-26 BUDGET	FY 26-27 Proposed
FUND 10	GENERAL FUND				
10-3100-0024	ADVALOREM TAXES 2024	\$0	\$0	\$2,000	\$0
10-3100-0025	ADVALOREM TAXES 2025	\$0	\$0	\$813,289	\$3,500
10-3100-0026	ADVALOREM TAXES 2026				\$1,107,748
10-3201-0020	ADVALOREM TAXES 2020	\$12	\$0	\$0	\$0
10-3201-0021	ADVALOREM TAXES 2021	\$395	\$500	\$0	\$0
10-3201-0022	ADVALOREM TAXES 2022	\$2,941	\$2,000	\$0	\$0
10-3201-0023	ADVALOREM TAXES 2023	\$776,289	\$758,000	\$0	\$0
10-3100-1700	PENALTIES & INTEREST	\$2,736	\$1,000	\$2,000	\$2,000
10-3220-3000	N C INTANGIBLES TAX (Y)	\$0	\$0	\$0	\$0
10-3231-3000	SALES TAX - ARTICLE 39	\$134,310	\$125,000	\$129,000	\$117,807
10-3232-3000	SALES TAX - ARTICLE 40	\$112,590	\$107,000	\$110,000	\$92,000
10-3233-3000	SALES TAX -ARTICLE 42	\$71,907	\$65,000	\$67,000	\$67,000
10-3234-3000	SALES TAX - ARTICLE 44			\$177,000	\$162,000
10-3235-3000	NC GASOLINE TAX REFUND(Q)	\$166,499	\$170,000	\$0	\$0
10-3236-3000	FEDERAL GAS TAX REFUND(Y)	\$0	\$0	\$0	\$0
10-3260-1000	PRIVILEGE LICENSE	\$0	\$0	\$0	\$0
10-3280-1000	DMV TAXES & FEES	\$9,175	\$9,100	\$5,000	\$10,000
10-3290-3000	SOLID WASTE DISPOSAL TAX	\$0	\$0	\$1,700	\$1,600
10-3316-3000	NC POWELL BILL FUNDS (Y)	\$0	\$0	\$0	\$0
10-3322-3000	BEER & WINE TAX	\$10,940	\$9,000	\$9,200	\$0
10-3323-1000	OFFICER FEES	\$122	\$200	\$200	\$200
10-3324-1200	CHARTER CABLE (Q)	\$0	\$0	\$0	\$0

10-3324-3000	FRANCHISE TAX - ELECTRIC	\$88,960	\$73,000	\$90,000	\$30,000
10-3324-3001	FRANCHISE TAX - TELECOM	\$5,246	\$5,000	\$4,600	\$2,000
10-3324-3002	FRANCHISE TAX - VIDEO	\$14,188	\$15,000	\$13,000	\$2,500
10-3431-0000	POLICE REPORT FEES	\$340	\$400	\$300	\$300
10-3471-0000	GARBAGE REVENUE	\$0	\$0	\$217,000	\$210,000
10-3472-0000	FURNITURE/YARD WASTE REVENUE	\$0	\$0	\$43,000	\$120,000
10-3474-8910	CEMETERY GRAVE OPENING FEE	\$0	\$0	\$500	\$400
10-3491-0000	ZONING FEES	\$8,905	\$6,000	\$2,000	\$3,000
10-3491-0010	PLAN REVIEW FEES	\$0	\$0	\$4,000	\$1,000
	ENGINEERING FEES				\$5,000
10-3612-8400	HARNETT - REC CONTRIBUTION	\$8,289	\$8,000	\$5,000	\$5,000
10-3612-8440	PARTICIPATION FEES	\$10,260	\$6,000	\$11,800	\$11,000
10-3612-8500	CONCESSION STAND	\$0	\$0	\$0	\$200
10-3612-8600	FACILITY & GROUNDS RENTAL FEES	\$280	\$400	\$400	\$400
	SPONSORSHIPS				\$1,000
10-3612-8900	RECREATION FEE (RES NEW CONST)	\$0	\$0	\$500	\$500
10-3830-4910	INTEREST EARNED	\$106,857	\$42,000	\$50,000	\$60,500
10-3839-8000	MISCELLANEOUS INCOME	\$4,430	\$4,000	\$1,000	\$9,490
10-3839-8007	FUEL SALES - FIRE DEPT	\$17,901	\$21,000	\$0	\$0
10-3839-8998	INSURANCE RECOVERY	\$8,272	\$0	\$0	\$0
10-3839-9000	POLICE GRANT	\$0	\$0	\$0	\$0
10-3839-9800	SRO REIMBURSEMENT	\$17,642	\$58,976	\$68,000	\$70,000
10-3981-9600	TRANSFER FROM CEMETERY	\$0	\$0	\$0	\$0
10-3990-9900	UNAPPROPRIATED FUND BALANCE	\$7,340	\$7,340	\$106,365	\$170,686
10-3990-9950	SURPLUS PROPERTY	\$0	\$7,500	\$0	\$20,000
FUND TOTAL	(10) - GENERAL FUND	\$1,586,864	\$1,501,416	\$1,933,854	\$2,286,831

ACCOUNT #	ACCOUNT DESCRIPTION	FY 23-24 Actual	FY 24-25 YTD 03/31/25	FY 25-26 Budget	FY 26-27 Proposed
FUND 60	WATER REVENUE				
60-3001-1002	INTERESTED EARNED	\$22,568	\$2,000	\$8,000	\$15,000
60-3710-5100	WATER REVENUE	\$404,075	\$403,000	\$418,000	\$501,833
60-3710-5101	SEWER REVENUE COLLECTED	\$0	\$0	\$0	\$0
60-3710-5102	GARBAGE REVENUE COLLECTED	\$0	\$0	\$0	\$0
60-3710-5200	TAP ON FEES	\$0	\$16,000	\$19,150	\$15,000
	STAFF TAP INSPECTION FEE				
	METER STOCKING FEE				
	INSTALLATION FEE				
	WATER LINE INSPECTION FEE				
	PROOF ROLLS & PAVING				
	DRIVEWAY INSPECTION FEE				
	ROAD BORES				
	METER TESTING				
	IRRIGATION TAP				
	METER INSTALLATION FEE				
	METER BOX REPLACEMENT FEE				
60-3710-5800	WATER DEPARTMENT FEES	\$63,352	\$45,000	\$65,000	\$59,262
60-3710-8000	MISCELLANEOUS	\$450	\$500	\$400	\$450
60-3710-8100	MATERIALS & SUPPLIES SOLD	\$4,296	\$0	\$0	\$0
60-3839-8998	INSURANCE RECOVERY	\$0	\$0	\$0	\$0
60-3982-9600	TRANSFER FROM ARP FUND	\$131,230	\$0	\$0	\$0
60-3990-9900	UNAPPROPRIATED FUND BALANCE	\$487,561	\$487,561	\$38,524	\$165,000
60-3990-9970	OTHER FUNDING SOURCES	\$0	\$0	\$0	\$23,175
FUND TOTAL	(60) - WATER FUND	\$1,113,533	\$954,061	\$549,074	\$779,720



2026-2027 BUDGET EXPENSES

ACCOUNT #	ACCOUNT DESCRIPTION	FY 23-24 Actual	FY 24-25 Budget	FY 25-26 Budget	FY 26-27 Proposed
Dept 4110	GOVERNING BOARD				
10-4110-1700	SALARIES & WAGES - BOARD	\$12,500	\$12,500	\$12,500	\$18,750
10-4110-1810	FICA/MEDICARE	\$956	\$957	\$957	\$957
10-4110-1860	WORKERS COMPENSATION	\$48	\$48	\$42	\$48
10-4110-1910	AUDIT FEES	\$11,400	\$11,750	\$18,250	\$16,750
10-4110-1920	LEGAL SERVICES	\$8,223	\$8,223	\$20,000	\$20,000
10-4110-1930	CAMPO	\$0	\$0	\$1,800	\$2,150
10-4110-1990	PROFESSIONAL SERVICES	\$16	\$177	\$400	\$395
10-4110-2210	FOOD/BANQUET	\$441	\$700	\$600	\$800
10-4110-2610	OFFICE SUPPLIES	\$0	\$0	\$100	\$100
10-4110-3110	TRAVEL & PER DIEM	\$0	\$0	\$0	\$400
10-4110-3210	PHONE/EMAIL/IT	\$0	\$0	\$1,100	\$1,100
10-4110-3950	TRAINING & EDUCATION	\$199	\$450	\$900	\$1,000
10-4110-4010	MID-CAROLINA COG	\$525	\$525	\$540	\$550
10-4110-4500	PROPERTY & LIABILITY INSURANCE	\$4,300	\$4,300	\$5,393	\$7,000
10-4110-4910	DUES & SUBSCRIPTIONS	\$3,732	\$4,000	\$4,000	\$5,000
10-4110-4990	BENEVOLENCE	\$0	\$250	\$100	\$100
10-4110-5100	CAPITAL OUTLAY	\$0	\$0	\$0	\$0
10-4110-6000	EMPLOYEE BONUS	\$4,309	\$5,000	\$5,000	\$8,500
10-4110-6001	PROPERTY PURCHASE	\$0	\$0	\$0	\$0
10-4110-6300	COATS SENIOR CENTER	\$800	\$800	\$800	\$800
10-4110-6400	CONTRACTS/CLEAN-UP	\$0	\$0	\$0	\$0
10-4110-6991	ELECTION	\$6,355	\$6,880	\$11,711	\$0

10-4110-7001	COATS MUSEUM	\$0	\$800	\$800	\$800
10-4110-7002	COATS CHAMBER	\$800	\$800	\$2,000	\$2,000
10-4110-7003	COATS LIBRARY	\$36,038	\$36,038	\$0	\$0
10-4110-9900	CONTINGENCY				\$0
DEPT TOTAL	GOVERNING BOARD	\$90,642	\$94,198	\$86,993	\$87,200

DEPT 4120	GENERAL MANAGEMENT	FY 23-24 Actual	FY 24-25 Budget	FY 25-26 Budget	FY 26-27 Proposed
10-4120-1210	SALARIES & WAGES	\$163,082	\$163,763	\$131,471	\$156,300
10-4120-1260	PART-TIME WAGES	\$0	\$1,000	\$8,500	\$18,720
10-4120-1270	LONGEVITY	\$1,000	\$1,500	\$0	\$0
10-4120-1810	FICA/MEDICARE	\$12,873	\$12,874	\$10,708	\$13,000
10-4120-1820	RETIREMENT CONTRIBUTION	\$21,166	\$21,319	\$18,932	\$23,000
	401k CONTRIBUTION				\$6,000
10-4120-1830	INSURANCE - GROUP BENEFITS	\$19,060	\$20,700	\$15,675	\$30,000
10-4120-1850	UNEMPLOYMENT COMPENSATION	\$17	\$1,000	\$1,000	\$1,000
10-4120-1860	WORKERS COMPENSATION	\$300	\$300	\$225	\$300
10-4120-1970	JANITORIAL SERVICES	\$6,384	\$7,800	\$6,500	\$7,800
10-4120-1990	PROFESSIONAL SERVICES	\$1,734	\$2,000	\$3,800	\$3,800
10-4120-2110	JANITORIAL SUPPLIES	\$75	\$500	\$500	\$500
10-4120-2510	FUEL	\$47,593	\$53,000	\$40,000	\$32,500
10-4120-2610	OFFICE SUPPLIES	\$1,319	\$2,200	\$2,200	\$2,200
10-4120-3110	TRAVEL & PER DIEM	\$4,200	\$4,300	\$4,300	\$6,200
10-4120-2120	UNIFORMS				\$300
10-4120-3210	PHONE/EMAIL/IT	\$6,131	\$6,700	\$8,300	\$9,300
10-4120-3250	POSTAGE	\$241	\$400	\$400	\$400
10-4120-3310	ELECTRICITY	\$3,128	\$3,240	\$3,400	\$4,200
10-4120-3350	SEWER	\$859	\$860	\$900	\$900
10-4120-3400	PRINTING	\$0	\$0	\$0	\$0
10-4120-3510	REPAIRS-BUILDING	\$972	\$6,552	\$10,000	\$10,000
	BUILDING MAINTENANCE				\$0
10-4120-3520	REPAIRS-EQUIPMENT	\$0	\$0	\$0	\$0
10-4120-3910	ADVERTISING	\$0	\$150	\$100	\$100
10-4120-3950	TRAINING & EDUCATION	\$265	\$1,500	\$2,250	\$5,000

10-4120-4500	PROPERTY & LIABILITY INSURANCE	\$3,230	\$6,565	\$5,932	\$6,800
10-4120-4910	DUES & SUBSCRIPTIONS	\$718	\$725	\$1,250	\$1,900
10-4120-5100	CAPITAL OUTLAY	\$0	\$0	\$0	\$0
10-4120-5200	COMPUTER EQUIPMENT	\$0	\$0	\$1,430	\$3,000
10-4120-6000	CONTRACTED SERVICES	\$11,500	\$11,501	\$12,000	\$20,000
10-4120-6990	COUNTY TAX COLLECTION	\$6,869	\$7,581	\$8,200	\$13,000
10-4120-6995	FIRE CODE ENFORCEMENT	\$4,563	\$4,565	\$4,900	\$5,100
10-4120-9900	CONTINGENCY				\$0
DEPT TOTAL	GENERAL MANAGEMENT	\$317,280	\$342,595	\$302,873	\$381,320

DEPT 4310	POLICE DEPARTMENT	FY 23-24 Actual	FY 24-25 Budget	FY 25-26 Budget	FY 26-27 Proposed
10-4310-1210	SALARIES & WAGES	\$280,949	\$328,500	\$374,098	\$395,500
10-4310-1220	OVERTIME	\$0	\$1,000	\$1,000	\$1,000
10-4310-1230	HOLIDAY PAY	\$12,119	\$12,200	\$12,500	\$15,000
10-4310-1260	PART-TIME WAGES	\$3,300	\$4,800	\$8,000	\$2,000
10-4310-1270	LONGEVITY	\$1,500	\$1,500	\$2,500	\$2,500
10-4310-1310	SEPERATION ALLOWANCE	\$0	\$0	\$0	\$10,300
10-4310-1330	LEO 401K RETIREMENT	\$14,704	\$17,050	\$19,505	\$23,000
10-4310-1810	FICA/MEDICARE	\$22,754	\$26,622	\$30,455	\$32,000
10-4310-1820	RETIREMENT CONTRIBUTION	\$41,290	\$47,877	\$63,728	\$67,250
10-4310-1830	INSURANCE - GROUP BENEFITS	\$47,356	\$57,880	\$62,696	\$83,000
10-4310-1860	WORKERS COMPENSATION	\$7,337	\$7,800	\$9,005	\$9,005
10-4310-1900	DRUG ACCOUNT EXPENSES	-\$159	\$1,000	\$1,000	\$1,000
10-4310-1930	EMPLOYEE MEDICAL TESTING	\$1,210	\$1,320	\$1,180	\$1,450
10-4310-1990	PROFESSIONAL SERVICES	\$756	\$900	\$900	\$1,200
10-4310-2110	JANITORIAL SUPPLIES	\$185	\$200	\$300	\$400
10-4310-2120	UNIFORMS	\$1,313	\$3,500	\$4,200	\$6,000
10-4310-2280	RECREATION/PROGRAM SUPPLY	\$557	\$1,000	\$1,000	\$1,200
10-4310-2510	AUTO (GAS & LUBRICANTS)	\$0	\$0	\$0	\$0
10-4310-2520	TIRES	\$1,570	\$2,400	\$0	\$0
10-4310-2530	VEHICLE MAINTENANCE	\$3,186	\$7,000	\$0	\$0
10-4310-2610	OFFICE SUPPLIES	\$506	\$1,000	\$1,000	\$1,200
10-4310-3110	TRAVEL & PER DIEM	\$1,048	\$1,050	\$1,500	\$1,500

10-4310-3210	PHONE/EMAIL/IT	\$11,912	\$12,400	\$13,500	\$15,000
10-4310-3250	POSTAGE	\$273	\$300	\$300	\$300
10-4310-3290	COMMUNICATIONS	\$6,900	\$8,000	\$7,000	\$7,300
10-4310-3310	ELECTRICITY	\$2,619	\$3,300	\$3,300	\$3,300
10-4310-3330	GAS HEATING	\$0	\$0	\$0	\$0
10-4310-3400	PRINTING	\$50	\$500	\$500	\$500
10-4310-3520	REPAIRS - EQUIPMENT	\$35	\$3,000	\$3,000	\$3,000
10-4310-3530	REPAIRS - VEHICLES	\$0	\$3,500	\$11,900	\$11,900
10-4310-3910	ADVERTISING	\$0	\$300	\$300	\$300
10-4310-3950	TRAINING & EDUCATION	\$260	\$1,730	\$2,000	\$2,000
10-4310-4000	VEHICLE PURCHASE	\$0	\$0	\$0	\$0
10-4310-4420	CONTRACTED SERVICES	\$8,670	\$9,500	\$11,400	\$11,500
10-4310-4500	PROPERTY & LIABILITY INSURANCE	\$19,800	\$19,800	\$23,728	\$25,000
10-4310-4910	DUES & SUBSCRIPTIONS	\$0	\$200	\$300	\$300
10-4310-4990	MISCELLANEOUS	\$0	\$0	\$0	\$0
10-4310-5100	CAPITAL OUTLAY	\$0	\$52,500	\$0	\$0
10-4310-5200	COMPUTER EQUIPMENT	\$1,396	\$1,500	\$1,500	\$4,000
10-4310-6000	AMMUNITION	\$1,429	\$2,000	\$2,000	\$2,000
10-4310-6500	EXCISE TAX DRUG PROGRAM	\$0	\$0	\$0	\$0
10-4310-6600	FEDERAL DRUG PROGRAM	\$0	\$0	\$0	\$0
10-4310-6990	COUNTY DRUG PROGRAM	\$0	\$0	\$0	\$0
10-4310-7100	DEBT SERVICE (PRINCIPAL)	\$0	\$0	\$0	\$0
10-4310-7210	DEBT SERVICE (INTEREST)	\$0	\$0	\$0	\$0
10-4310-7500	POLICE GRANT	\$0	\$0	\$0	\$0
10-4310-9900	CONTINGENCY				\$0
DEPT TOTAL	POLICE	\$494,825	\$643,129	\$675,295	\$740,905
DEPT 4312	SCHOOL RESOURCE DEPARTMENT	FY 23-24 Actual	FY 24-25 Budget	FY 25-26 Budget	FY 26-27 Proposed
10-4312-1210	SALARIES & WAGES	\$13,855	\$40,000	\$51,000	\$50,000
10-4312-1220	SALARIES/WAGES (O.T.)	\$0	\$0	\$0	
10-4312-1230	HOLIDAY PAY	\$0	\$0	\$0	
10-4312-1260	SALARIES/WAGES (P.T.)	\$0	\$0	\$0	
10-4312-1330	LEO 401K RETIREMENT	\$693	\$2,000	\$2,550	

10-4312-1810	FICA/MEDICARE	\$1,060	\$3,060	\$3,902	
10-4312-1820	RETIREMENT CONTRIBUTION	\$1,945	\$5,616	\$8,201	
10-4312-1830	INSURANCE - GROUP BENEFITS	\$2,051	\$8,300	\$8,957	
10-4312-1860	INSURANCE (WORKER'S COMP)	\$0	\$0	\$0	
10-4312-1930	MEDICAL (DRUG TEST)	\$0	\$0	\$0	
10-4312-2120	UNIFORMS	\$0	\$600	\$600	
10-4312-2520	TIRES	\$0	\$0	\$0	
10-4312-2530	VEHICLE MAIN/SUPPLIES	\$0	\$0	\$0	
10-4312-3110	TRAVEL & PER DIEM	\$0	\$0	\$0	
10-4312-3210	PHONE/EMAIL/IT	\$497	\$510	\$510	
10-4312-3520	REPAIRS TO EQUIPMENT	\$0	\$0	\$0	
10-4312-3950	TRAINING & EDUCATION	\$56	\$500	\$500	
10-4312-4500	INSURANCE-LIABILITY-AUTO	\$0	\$0	\$0	
10-4312-5100	CAPITAL OUTLAY	\$0	\$0	\$0	
10-4312-6000	EQUIPMENT/UNIFORMS/SUPPLIES	\$0	\$0	\$0	
10-4312-9900	CONTINGENCY				\$26,220
DEPT TOTAL	SCHOOL RESOURCE DEPARTMENT	\$20,157	\$60,586	\$76,220	\$76,220

DEPT 4510	STREET DEPARTMENT	FY 23-24 Actual	FY 24-25 Budget	FY 25-26 Budget	FY 26-27 Proposed
10-4510-1210	SALARIES & WAGES	\$50,006	\$50,042	\$49,305	\$57,000
10-4510-1220	SALARIES/WAGES (O.T.)	\$0	\$0	\$0	\$0
10-4510-1260	SALARIES/WAGES (P.T.)	\$0	\$0	\$0	\$0
10-4510-1270	LONGEVITY	\$813	\$813	\$0	\$0
10-4510-1810	FICA/MEDICARE	\$3,951	\$3,951	\$3,772	\$4,600
10-4510-1820	RETIREMENT CONTRIBUTION	\$6,556	\$6,568	\$7,100	\$8,300
	401K CONTRIBUTION				\$4,000
10-4510-1830	INSURANCE - GROUP BENEFITS	\$10,249	\$10,350	\$11,196	\$12,000
10-4510-1860	WORKERS COMPENSATION	\$2,000	\$2,000	\$1,165	\$2,000
10-4510-1990	PROFESSIONAL SERVICE	\$0	\$0	\$0	\$0
10-4510-2220	HAND TOOLS	\$662	\$663	\$700	\$4,100
10-4510-2230	STREET SIGNS	\$2,298	\$2,299	\$2,500	\$3,000
10-4510-2260	SUPPLIES & MATERIALS	\$3,888	\$3,889	\$5,700	\$7,500
10-4510-2310	SAFETY/FIRST AID SUPPLIES	\$483	\$484	\$0	\$0

10-4510-2340	CHEMICALS/PESTICIDES	\$2,243	\$2,243	\$0	\$0
10-4510-2420	SIDEWALK REPAIRS/SUPPLIES	\$0	\$0	\$0	\$0
10-4510-2510	AUTO (GAS & MAINTENANCE)	\$0	\$0	\$0	\$0
10-4510-2520	TIRES	\$1,415	\$1,415	\$0	\$0
10-4510-2530	VEHICLE MAINTENANCE	\$0	\$0	\$0	\$0
10-4510-3110	TRAVEL & PER DIEM	\$0	\$0	\$0	\$0
10-4510-3211	CELL PHONES	\$840	\$840	\$420	\$0
10-4510-3311	ELECTRICITY-STREET LIGHTS	\$49,474	\$49,483	\$53,500	\$53,500
10-4510-3520	REPAIRS - EQUIPMENT	\$1,615	\$1,615	\$1,800	\$2,000
10-4510-3530	REPAIRS - VEHICLES	\$8,199	\$8,200	\$10,600	\$10,600
10-4510-3950	TRAINING & EDUCATION	\$0	\$0	\$2,500	\$2,500
10-4510-4000	VEHICLE PAYMENT P&I	\$0	\$0	\$0	\$0
10-4510-4140	UNIFORMS	\$650	\$650	\$1,050	\$1,350
10-4510-4420	CONTRACTED SERVICES	\$0	\$0	\$0	\$0
10-4510-4500	PROPERTY & LIABILITY INSURANCE	\$3,100	\$3,100	\$3,236	\$4,000
10-4510-4990	TIPPING FEES	\$0	\$0	\$0	\$0
10-4510-5000	APPEARANCE/BEAUTIFICATION	\$3,279	\$3,279	\$0	\$0
10-4510-5100	CAPITAL OUTLAY	\$0	\$0	\$77,000	\$0
10-4510-5110	RESERVE FUND	\$0	\$0	\$0	\$0
10-4510-5500	EQUIPMENT RENTALS	\$0	\$0	\$0	\$0
10-4510-5910	PAVING (STREET-SIDEWALK)	\$0	\$0	\$0	\$0
10-4510-6000	OUTSIDE CONTRACTS	\$0	\$0	\$0	\$0
10-4510-7100	DEBT SERVICE PRINCIPAL	\$0	\$0	\$0	\$0
10-4510-7210	DEBT SERVICE INTEREST	\$0	\$0	\$0	\$0
10-4510-9500	DEBT SERVICE-PRINCIPLE	\$0	\$0	\$0	\$0
10-4510-9510	DEBT SERVICE-INTEREST	\$0	\$0	\$0	\$0
10-4510-9900	CONTINGENCY				\$0
DEPT TOTAL	STREETS	\$151,720	\$151,884	\$231,544	\$176,450
DEPT 4700	APPEARANCE/GENERAL SERVICES	FY 23-24 Actual	FY 24-25 Budget	FY 25-26 Budget	FY 26-27 Proposed
10-4700-2300	CHEMICALS & PESTICIDES	\$0	\$0	\$2,700	\$2,700
10-4700-3340	ELECTRICITY - CEMETERY	\$0	\$0	\$450	\$450
10-4700-3540	REPAIRS - CEMETERY	\$0	\$0	\$1,500	\$500

10-4700-4440	CEMETERY MANAGEMENT		\$0	\$0	\$800	\$800
10-4700-5000	BEAUTIFICATION PROJECT		\$0	\$0	\$1,500	\$2,000
	HOLIDAY DECORATIONS					\$2,500
10-4700-9900	CONTINGENCY					\$0
DEPT TOTAL	APPEARANCE/GENERAL SERVICES		\$0	\$0	\$6,950	\$8,950

DEPT 4710	SOLID WASTE	FY 23-24	FY 24-25	FY 25-26	FY 26-27
		Actual	Budget	Budget	Proposed
10-4710-1210	SALARIES & WAGES	\$33,656	\$0	\$42,966	\$45,000
10-4710-1270	LONGEVITY	\$813	\$0	\$1,000	\$1,000
10-4710-1810	FICA/MEDICARE	\$2,636	\$0	\$3,364	\$3,600
10-4710-1820	RETIREMENT CONTRIBUTION	\$4,446	\$0	\$6,332	\$6,700
	401K CONTRIBUTION				\$2,000
10-4710-1830	INSURANCE - GROUP BENEFITS	\$6,143	\$0	\$8,957	\$9,500
10-4710-1860	WORKERS COMPENSATION	\$1,400	\$0	\$1,165	\$1,200
10-4710-3960	TIPPING FEES	\$9,301	\$0	\$11,000	\$6,000
10-4710-4420	CONTRACTED SERVICES	\$175,720	\$0	\$203,954	\$320,000
10-4710-9900	CONTINGENCY				\$0
DEPT TOTAL	SOLID WASTE	\$234,115	\$0	\$278,738	\$395,000

DEPT 4910	PLANNING & ZONING	FY 23-24	FY 24-25	FY 25-26	FY 26-27
		Actual	Budget	Budget	Proposed
10-4910-1710	PLANNING & BOA MEMBERS	\$2,100	\$2,100	\$2,100	\$3,150
10-4910-1990	PROFESSIONAL SERVICES	\$1,000	\$1,000	\$500	
10-4910-1210	SALARIES & WAGES				\$45,750
10-4010-1260	PART-TIME WAGES				\$0
10-4910-1810	FICA/MEDICARE				\$4,000
10-4910-1820	RETIREMENT CONTRIBUTION				\$7,500
	401K CONTRIBUTION				\$2,000
10-4910-1830	INSURANCE - GROUP BENEFITS				\$9,350
10-4910-1860	WORKERS COMPENSATION				\$1,000
10-4910-2120	CODE ENFORCEMENT	\$15,500	\$15,000	\$15,800	\$0
10-4910-2610	OFFICE SUPPLIES	\$500	\$500	\$250	\$250
10-4910-2280	PROGRAM SUPPLIES				\$750

10-4910-3110	TRAVEL & PER DIEM	\$0	\$0	\$700	\$2,000
10-4910-3210	PHONE/EMAIL/IT				\$2,000
10-4910-3250	POSTAGE	\$300	\$300	\$100	\$200
10-4910-3910	ADVERTISING	\$1,000	\$1,500	\$800	\$800
10-4910-3950	TRAINING & EDUCATION				\$3,500
10-4910-5200	COMPUTER EQUIPMENT				\$2,300
10-4910-2120	UNIFORMS				\$200
10-4910-4910	DUES/SUBSCRIPTION	\$0	\$0	\$3,000	\$1,000
10-4910-5200	MINIMUM HOUSING	\$0	\$450	\$0	\$0
10-4910-5400	ANIMAL CONTROL	\$25,000	\$12,000	\$25,000	\$28,750
	ECON DEVELOPMENT - DOWNTOWN				\$12,250
	ECON DEVELOPMENT - COUNTY EDC				\$2,500
10-4910-6000	CONTRACTED SERVICES - ENGINEERING	\$31,604	\$8,000	\$41,200	\$2,500
	CONTRACTED SERVICES - CODE ENFORCEMENT				\$3,900
	CONTRACTED SERVICES - GIS				\$0
10-4910-6001	DEMOLITION SERVICES	\$0	\$17,330	\$41,200	\$0
10-4910-9900	CONTINGENCY				\$17,250
DEPT TOTAL	PLANNING & ZONING	\$486,839	\$58,180	\$130,650	\$152,900

DEPT 6120	PARKS AND RECREATION	FY 23-24 Actual	FY 24-25 Budget	FY 25-26 Budget	FY 26-27 Proposed
10-6120-1210	SALARIES & WAGES	\$59,388	\$60,162	\$56,000	\$104,500
10-6120-1260	PART-TIME WAGES	\$500	\$1,284	\$5,000	\$32,440
10-6120-1270	LONGEVITY	\$1,250	\$1,250	\$0	\$0
10-6120-1810	FICA/MEDICARE	\$4,709	\$5,081	\$4,284	\$8,500
10-6120-1820	RETIREMENT CONTRIBUTION	\$4,641	\$4,741	\$8,064	\$15,000
	401K CONTRIBUTION				\$4,000
10-6120-1830	INSURANCE - GROUP BENEFITS	\$8,225	\$8,270	\$8,957	\$21,000
10-6120-1860	WORKERS COMPENSATION	\$1,600	\$1,600	\$860	\$1,000
10-6120-1950	UMPIRES & REFEREES	\$15,563	\$16,000	\$15,000	\$12,000
10-6120-1970	JANITORIAL SUPPLIES	\$641	\$1,000	\$1,000	\$1,000
10-6120-2220	HAND TOOLS	\$1,075	\$1,121	\$500	\$600
10-6120-2280	PROGRAM SUPPLIES	\$10,979	\$11,000	\$12,000	\$8,000
	PARK MAINTENANCE SUPPLIES	\$0	\$0	\$0	\$1,000

10-6120-2120	UNIFORMS	\$0	\$0	\$0	\$0	\$0	\$6,500
	EVENT SUPPLIES	\$0	\$0	\$0	\$0	\$0	\$1,000
	SUBSCRIPTIONS & SOFTWARE	\$0	\$0	\$0	\$0	\$0	\$1,500
	VEHICLE EQUIPMENT	\$0	\$0	\$0	\$0	\$0	\$1,500
10-6120-2310	SAFETY/FIRST AID SUPPLIES	\$344	\$345	\$0	\$0	\$0	\$150
10-6120-2340	LANDSCAPING	\$4,728	\$5,000	\$5,000	\$5,000	\$5,000	\$6,000
10-6120-2510	AUTO (GAS & MAINTENANCE)	\$0	\$0	\$0	\$0	\$0	\$0
10-6120-2520	TIRES	\$0	\$500	\$500	\$0	\$0	\$0
10-6120-2530	VEHICLE MAINTENANCE	\$40	\$300	\$300	\$0	\$0	\$0
10-6120-2610	OFFICE SUPPLIES	\$455	\$500	\$500	\$500	\$500	\$500
10-6120-3110	TRAVEL & PER DIEM	\$0	\$0	\$0	\$0	\$0	\$600
10-6120-3210	PHONE/EMAIL/IT	\$0	\$0	\$0	\$0	\$0	\$1,700
10-6120-3211	CELL PHONES	\$1,426	\$1,550	\$1,000	\$1,000	\$1,000	\$1,000
10-6120-3250	POSTAGE	\$0	\$0	\$0	\$0	\$0	\$0
10-6120-3312	ELECTRICITY	\$7,752	\$8,100	\$8,400	\$8,400	\$8,500	\$8,500
10-6120-3400	PRINTING/ADVERTISING	\$120	\$1,000	\$0	\$0	\$600	\$600
10-6120-3510	REPAIRS - BUILDING	\$321	\$1,000	\$500	\$500	\$6,000	\$6,000
10-6120-3520	REPAIRS - EQUIPMENT	\$1,217	\$1,500	\$1,500	\$1,500	\$2,000	\$2,000
10-6120-3530	REPAIRS - VEHICLES	\$770	\$800	\$0	\$0	\$0	\$0
10-6120-4420	SERVICE MAIN CONTRACTS	\$0	\$0	\$0	\$0	\$0	\$0
10-6120-4500	PROPERTY & LIABILITY INSURANCE	\$2,200	\$2,200	\$2,696	\$2,696	\$2,696	\$2,696
10-6120-5200	COMPUTER EQUIPMENT					\$3,600	\$3,600
10-6120-5400	CAPITAL OUTLAY	\$0	\$1,000	\$49,030		\$0	\$0
10-6120-5600	CONCESSION STAND	\$0	\$0	\$0	\$0	\$0	\$0
10-6120-6300	TOURNMENT DONATIONS	\$0	\$0	\$0	\$0	\$0	\$0
10-6120-6500	COATS JAYCEES SAVING ACCOUNT	\$0	\$0	\$0	\$0	\$0	\$0
10-6120-7100	DEBT SERVICE (PRINCIPAL)	\$0	\$0	\$0	\$0	\$0	\$0
10-6120-7210	DEBT SERVICE (INTEREST)	\$0	\$0	\$0	\$0	\$0	\$0
10-6120-7220	PARK IMPROVEMENTS PROJECT	\$14,806	\$15,540	\$5,500	\$5,500	\$5,000	\$5,000
10-6120-9900	CONTINGENCY	\$0	\$0	\$0	\$0	\$10,000	\$10,000
DEPT TOTAL	PARKS AND RECREATION	\$142,749	\$150,844	\$185,791	\$267,886		
TOTAL	GENERAL FUND	\$1,938,327	\$1,501,416	\$1,933,854	\$2,286,831		

FUND 60	WATER FUND	FY 23-24 Actual	FY 24-25 Budget	FY 25-26 Budget	FY 26-27 Proposed
DEPT 7110	WATER EXPENSE				
60-7110-1210	SALARIES & WAGES	\$105,519	\$107,172	\$162,896	\$244,450
60-7110-1260	PART-TIME WAGES	\$0	\$0	\$8,500	\$18,720
60-7110-1270	LONGEVITY	\$625	\$1,125	\$0	\$0
60-7110-1810	FICA/MEDICARE	\$8,150	\$8,285	\$13,112	\$20,000
60-7110-1820	RETIREMENT CONTRIBUTION	\$13,693	\$13,971	\$23,457	\$35,500
	401K CONTRIBUTION				\$4,000
60-7110-1830	INSURANCE - GROUP BENEFITS	\$19,907	\$20,670	\$26,870	\$51,500
60-7110-1850	EMPLOY. SECUR. COMM				\$0
60-7110-1860	WORKERS COMPENSATION	\$3,400	\$3,400	\$2,410	\$4,000
60-7110-1990	PROFESSIONAL SERVICES	\$15,720	\$15,721	\$6,000	\$6,000
60-7110-2110	JANITORIAL SUPPLIES	\$232	\$300	\$350	\$500
60-7110-2220	HAND TOOLS	\$260	\$500	\$550	\$850
60-7110-2260	SUPPLIES & MATERIALS	\$2,116	\$3,290	\$5,775	\$8,500
60-7110-2291	METERS & TAP MATERIALS	\$2,953	\$3,000	\$21,662	\$15,000
60-7110-2310	SAFETY FIRST AID	\$39	\$230	\$0	\$0
60-7110-2520	TIRES	\$638	\$640	\$0	\$0
60-7110-2530	VEHICLE MAINTENANCE	\$260	\$1,000	\$0	\$0
60-7110-2610	OFFICE SUPPLIES	\$1,052	\$1,100	\$1,200	\$1,200
60-7110-2700	WATER PURCHASE	\$169,006	\$169,006	\$175,000	\$240,000
60-7110-3110	TRAVEL	\$0	\$0	\$0	\$0
60-7110-3210	PHONE/EMAIL/IT	\$6,131	\$6,131	\$7,200	\$8,500
60-7110-3211	CELL PHONES	\$917	\$1,500	\$900	\$1,100
60-7110-3250	POSTAGE	\$149	\$150	\$200	\$200
60-7110-3310	ELECTRICITY	\$6,716	\$7,900	\$8,000	\$8,000
60-7110-3330	GAS HEATING	\$327	\$1,200	\$1,000	\$1,000
60-7110-3350	SEWER	\$1,432	\$1,432	\$1,450	\$1,450
60-7110-3400	PRINTING/POSTAGE UTILITY BILLS	\$4,851	\$4,851	\$5,500	\$5,500

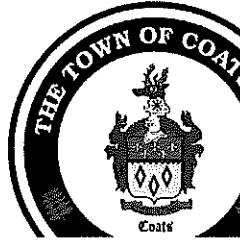
60-7110-3510	REPAIRS - BUILDING	\$1,143	\$1,200	\$1,200	\$1,200
60-7110-3520	REPAIRS - EQUIPMENT	\$576	\$919	\$4,000	\$4,000
60-7110-3530	REPAIRS - VEHICLES	\$363	\$2,000	\$3,650	\$3,650
60-7110-3920	WATER SAMPLE TESTING	\$3,311	\$4,000	\$4,200	\$4,500
60-7110-3950	TRAINING & EDUCATION	\$929	\$930	\$700	\$1,000
60-7110-4140	UNIFORMS	\$696	\$750	\$1,050	\$1,100
60-7110-4420	CONTRACTED SERVICES	\$59,026	\$62,400	\$38,800	\$50,800
60-7110-4500	PROPERTY & LIABILITY INSURANCE	\$10,727	\$10,727	\$12,942	\$15,000
60-7110-4910	DUES & SUBSCRIPTIONS	\$2,221	\$2,500	\$2,700	\$2,700
60-7110-5100	CAPITAL OUTLAY	\$0	\$0	\$0	\$0
60-7110-5110	UTILITY CUT REPAIRS	\$3,296	\$8,000	\$6,000	\$8,000
60-7110-5200	COMPUTER EQUIPMENT	\$240	\$500	\$1,800	\$1,800
60-7110-5250	CAPITAL IMPROVEMENT PLAN	\$487,561	\$487,561	\$0	\$0
60-7110-9900	CONTINGENCY				\$10,000
DEPT TOTAL	WATER	\$934,179	\$954,061	\$549,074	\$779,720

TOWN OF COATS
PROPOSED EMPLOYEE POSITIONS
JULY 1, 2026

DEPARTMENT & POSITION	NUMBER OF POSITIONS
<u>General Administration (3FT; 3PT)</u>	
Town Manager	1 FT
Finance Director	1 FT
Town Clerk/HR	1 FT
Customer Service Representative	3 PT
 <u>Planning Department (1)</u>	
Town Planner	1 FT
 <u>Public Works Department (5)</u>	
Public Works Director	1 FT
Assistant Public Works Director	1 FT
Senior Public Works Technician	1 FT
Public Works Technician	2 FT
 <u>Police Department (9)</u>	
Police Chief	1 FT
Lieutenant	1 FT
Police Officer	6 FT
School Resource Officer (and Part-time Reserve Officers)	1 FT
 <u>Parks & Recreation Department (2FT; 2PT)</u>	
Parks and Recreation Director	1 FT
Community Outreach Coordinator	1 FT
Facilities & Grounds Maintenance Specialist	2 PT

20 Full-time; 5 Part-time

APPENDIX A



SCHEDULE OF FEES

Effective July 1, 2026

(NOTE: All fees are subject to change without notice. Please contact the appropriate department to confirm current fees.)

TAXES

Property Tax Rate:.....\$0.49 per \$100 of assessed valuation
Municipal Vehicle Tax:.....\$10.00 per vehicle

WATER RATES

RESIDENTIAL RATES:

In Town: First 2,000 gallons of water (FLAT RATE).....\$18.10
Each 1,000 gallons THEREAFTER.....\$ 6.90

Out of Town: First 2,000 gallons of water (FLAT RATE).....\$35.00
Each 1,000 gallons THEREAFTER.....\$13.80

COMMERCIAL RATES:

In Town: First 2,000 gallons of water (FLAT RATE).....\$18.10
Each 1,000 gallons THEREAFTER.....\$6.90

Out of Town: First 2,000 gallons of water (FLAT RATE)..... \$35.00
Each 1,000 gallons THEREAFTER.....\$13.80

EQUIPMENT FEE:.....\$1.00/month

WATER TAP & METER RETROFIT FEES:

3/4"\$2,500.00
1"\$3,000.00
2"\$6,000.00
3/4" AMI Meter & MXU only.....current price + 10%
1" AMI Meter & MXU only.....current price + 10%
2" AMI Meter & MXU only..... current price + 10%
MXU Transmitter Disc & wire only.....current price + 10%
Meter box replacement.....\$100.00
Meter installation.....\$50.00
Meter testing (refund w/defective meter).....\$75.00
Irrigation tap (branch off existing 3/4" or 1" line)...\$1,000.00

UTILITY FEES

Water Deposit (Owner):	\$0.00-\$50.00
Water Deposit (Renter):.....	\$50.00-\$100.00
Connection Fee:.....	\$30.00
Transfer Fee:.....	\$30.00
Cleaning Rental Units:.....	\$25.00
Late fee:	\$20.00
(Applied to payments received after 4:30pm on 17th of any month)	
Non-payment fee:.....	\$50.00
Scheduled Service Call	\$30.00
Charges for illegal cut-on of water:.....	\$50.00
(Assessed to customers who illegally cut on their water)	

Sewer Rates: Deposit and Rates set by Harnett Regional Water

NEW SERVICE DEPOSITS:

All Water/Sewer Deposits are based upon your credit. Valid ID & SS # are required.
 Water, Sewer and Connection Fee must be paid in full before water is turned on.
 New accounts or delinquent accounts must be paid in full by 3:00 pm in order for water service to be cut back on.

INSPECTION & MISC. PUBLIC WORKS FEES

Water line.....	\$1.50/linear foot
Builder-installed taps.....	\$150.00/tap
Public streets (proof rolls/paving).....	\$1.50/linear foot
Public sidewalk/greenways.....	\$1.50/linear foot
Stormwater line.....	\$1.50/linear foot
Driveway inspection.....	\$100.00
Public Works re-inspection fee.....	\$100/trip
Hydraulic model update.....	Direct costs plus 10%
Distribution plan review.....	\$150.00
Road bores.....	\$500.00
Road bores with asphalt repair.....	\$750.00
Asphalt repairs.....	TBD based on need
Encroachment fee.....	\$100.00
Spot checking of third-party locates.....	\$45.00/hour
Driveway piping.....	Cost of materials
Lot mowing (hourly w/one-hour minimum).....	\$100.00

SYSTEM DEVELOPMENT FEES

New fees to take effect in 2026 and retroactive one year for connection to Town water system. Fees are paid by builder at time of issuance of building permit in accordance with Session Law 2020-61, effective Jan. 1, 2021.

SOLID WASTE FEES

RESIDENTIAL & BUSINESS

In Town:	Garbage (Weekly Pickup).....	\$11.00/Month
	Recycling (Bi-Weekly Pickup).....	\$6.00/Month
	Yard Waste.....	\$10.00/Month

Total In Town per Month = \$27.00

Out of Town:	Garbage (Weekly Pickup).....	\$24.00/Month
	Recycle (Bi-Weekly Pickup).....	\$9.00/Month

PARKS & RECREATION FEES

PARK RENTAL:

Picnic Shelter (all day).....	\$50.00
Ball Fields (hourly rate without lights)	\$20.00
Ball Fields (hourly rate with lights).....	\$40.00

RECREATION PROGRAMS:

Youth Participants:	
Resident Fee.....	\$25.00
Non-Resident Fee	\$45.00
Late Registration Fee	\$5.00
Summer camps.....	\$25.00
Nature programs.....	Cost of materials
Adult League Softball (per team).....	\$550.00

MCKINLEY POINT RENTAL:

Farm Vendor (per year)	\$100.00/with farm stand on property for 30+ days
Farm Vendor (day rate)	\$10.00/same-day set up/tear down
Private Event (per day).....	\$100.00
Non-Profit Event (per day).....	\$50.00
Non-Profit Signage only (per week).....	\$25.00

ALCOHOL PRIVILEGE LICENSE

Beer "On-premise".....	\$15.00
Beer "Off-premise".....	\$5.00
Wine "On-premise".....	\$15.00
Wine "Off-premise".....	\$10.00

MISCELLANEOUS RATES & FEES

Copying.....	\$0.30/page
Cemetery Plots.....	\$500.00
Burial Permit.....	\$100.00
Returned Check Fee.....	\$25.00
(After 2nd return check, no personal checks will be accepted)	
Police Reports.....	\$5.00 each
Police Fingerprint Cards (In Town, No Charge).....	Out of Town \$5.00
Golf Cart Registration	\$40.00
Golf Cart Annual Inspection.....	\$40.00
Online Convenience Fee.....	3% of total bill

PLANNING / ZONING

ZONING APPLICATION PERMITS

Residential:

Detached Dwelling.....	\$50.00
Attached Dwelling.....	\$100.00
Fence Permit.....	\$0.00
Watershed High Density Application.....	\$250.00

Non-Residential/Commercial:

Structure.....	\$200.00 + zoning site plan review fee
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Building Permit Fees.....Set by Harnett County

Review/Inspection Fees (by Town's Contractor).....Reimbursement of Direct Costs

Planning Fees (Board Approval Required):

Special Use Permit Application.....	\$500.00
Annexation Application.....	\$400.00
Variance Request.....	\$400.00
Re-Zoning Application.....	\$400.00
Ordinance Text Amendment.....	\$400.00

Road Renaming Petition (Buying New Signs & E911 Addressing).....\$400.00
(Advertising costs associated with above applications subject to reimbursement)

Planning Service Fees:

Zoning Certification Letter.....\$30.00
Exempt or Recombination Subdivision Review.....\$50.00
Minor Subdivision Filing Fee:.....\$250.00 + \$20.00/lot
Major Subdivision Preliminary Plat..... \$500.00 + \$20.00/lot
Construction Drawings Review Fee..... \$500.00
Storm Drainage/Erosion Control Fee.....\$500.00
Major Subdivision Final Plat Review \$350.00 + \$20.00/lot
Site Plan Review.....\$250.00
Wireless Communication Facility Application.....\$1,000.00
Parks & Rec. Development Fee–New Residential Construction..\$500.00/lot/unit
(Due at final plat approval for subdivisions and at zoning permit approval for individual lots)

Sign Permits:

Business Sign Permit..... \$50.00/each sign
Temporary (Limited to 30 days/year)..... \$35.00

MANAGEMENT REIMBURSEMENT

Mileage Reimbursements.....IRS Rate